

**EXHIBIT W**

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## Jenny E. Sparks

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**From:** Patrick Gavin  
**Sent:** Tuesday, September 22, 2015 6:28 PM  
**To:** Kathleen Conaboy  
**Subject:** Re: forgot to ask

Thank you for the correct spellings of the names! I will reach out to both.

I am in Reno most of the day tomorrow so cell is best if you need to connect.

Thanks,

Patrick

Patrick J. Gavin  
Director  
State Public Charter School Authority  
[1749 N. Stewart Street, Suite 40](#)  
[Carson City, NV 89706](#)  
[pgavin@spsca.nv.gov](mailto:pgavin@spsca.nv.gov)  
Direct: [775-687-9160](tel:775-687-9160)  
Office: [775-687-9174](tel:775-687-9174)  
Fax: [775-687-9113](tel:775-687-9113)

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On Sep 22, 2015, at 5:40 PM, Kathleen Conaboy <[kconaboy@mcdonaldcarano.com](mailto:kconaboy@mcdonaldcarano.com)> wrote:

Regarding the receiver...Are you following up with Mike Alaustey? Or Terry Rubald? I know Terry and am happy to call her, but don't need to insert myself if you prefer to make the contact.

**Kathleen A. Conaboy**  
Government Affairs Group Vice President  
cell: 775-846-3110

**McDONALD CARANO WILSON LLP**  
100 West Liberty Street, 10<sup>th</sup> Floor | Reno, NV 89501  
*phone (775) 788-2000 | fax (775) 788-2020*

### [WEBSITE](#)

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## Jenny E. Sparks

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**From:** Patrick Gavin  
**Sent:** Saturday, May 14, 2016 8:39 AM  
**To:** Rob Giordano  
**Subject:** Re: Seeking Charter School Turnaround Receivers

For priority consideration... Just do it as soon as possible.

Patrick J. Gavin  
Executive Director  
State Public Charter School Authority  
[1749 N. Stewart Street, Suite 40](#)  
[Carson City, NV 89706](#)  
[pgavin@spsca.nv.gov](mailto:pgavin@spsca.nv.gov)  
Direct: [775-687-9160](tel:775-687-9160)  
Office: [775-687-9174](tel:775-687-9174)  
Fax: [775-687-9113](tel:775-687-9113)

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On May 14, 2016, at 3:01 AM, Rob Giordano <[rgiordano@rsservices.org](mailto:rgiordano@rsservices.org)> wrote:

Patrick  
This is due next week?

That's impossible to respond to are they serious?

Robert Giordano  
SVP Renaissance School Services

518-852-6413  
[Rgiordano@rsservices.org](mailto:Rgiordano@rsservices.org)

Patrick Gavin <[pgavin@spsca.nv.gov](mailto:pgavin@spsca.nv.gov)> wrote:

Please see the linked RFA and distribute it to appropriate parties:  
<http://charterschools.nv.gov/uploadedFiles/CharterSchoolsnv.gov/content/PublicationsRpts/Charter%20School%20Receiver%20RFA.pdf>.

Patrick J. Gavin  
Executive Director  
State Public Charter School Authority  
1749 North Stewart Street, Suite 40  
Carson City, NV 89706

[pgavin@spsca.nv.gov](mailto:pgavin@spsca.nv.gov)

Direct: 775-687-9160

Office: 775-687-9174

Fax: 775-687-9113

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From: Patrick Gavin

Sent: Saturday, May 14, 2016 12:10 AM

Subject: Seeking Charter School Turnaround Receivers

## Jenny E. Sparks

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**From:** Patrick Gavin  
**Sent:** Monday, June 20, 2016 11:38 PM  
**To:** Greg D. Ott; Josh Kern  
**Subject:** Re: Receivership for Silver State

At this point you're the only candidate who has applied. We've forwarded your proposal to the SSCS attorney, who has expressed no objection to your appointment. I don't expect there is another qualified candidate who will apply and be vetted prior to the SSCS board meeting.

At this point, our main sticking point is identifying a reasonably neutral, qualified trustee to serve as a watchdog to the receiver. We're continuing to work through that with school counsel. Our purpose is to identify someone who will ensure that the academic outcomes of students and the viability of the institution are safeguarded.

If you wish to speak with Emily, I have no objection. She has only recently joined the SSCS board. On a personal level, I've found her to be a kind and open minded person.

Patrick J. Gavin  
Executive Director  
State Public Charter School Authority  
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Carson City, NV 89706  
Direct: 775-687-9160  
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Fax: 775-687-9113

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On Tue, Jun 21, 2016 at 1:27 AM -0500, "Josh Kern" <[josh@thetensquaregroup.com](mailto:josh@thetensquaregroup.com)> wrote:

----- Forwarded message -----

From: **Emily Reese** <[mlereese@gmail.com](mailto:mlereese@gmail.com)>  
Date: Mon, Jun 20, 2016 at 11:17 PM  
Subject: Re: Receivership for Silver State  
To: Josh Kern <[josh@thetensquaregroup.com](mailto:josh@thetensquaregroup.com)>

Josh,

I am sorry for the delay between emails. Thank you for responding. I hope that maybe you have heard from the SPCSA by now.

We have a board meeting tomorrow night (Tuesday) and I was simply hoping to be able to present an informed opinion to the other Trustees about your qualifications as a receiver for our unique situation. I see that you're obviously experienced in charter schools and helping them succeed. That would be my personal hope for our school, since it is ultimately my fiduciary responsibility to do what I can to make sure the students and Silver State succeed.

Being unsure of any discussions with the SPCSA you have had since I last contacted you, I am hoping to catch a few minutes of your time before tomorrow night. I am acting on my own accord by contacting you; speaking with you would help me to be independent in my discussions at the Board meeting.

Thanks for your service.

Emily Reese  
[7756916127](tel:7756916127)

On Jun 3, 2016 10:53, "Josh Kern" <[josh@thetenssquaregroup.com](mailto:josh@thetenssquaregroup.com)> wrote:

Hi Emily. Thanks for reaching out. I would be happy to talk with you, but I have not yet heard anything from the SPCSA as to my possible appointment and I don't want to do anything that might be seen as interfering with the procurement process. If/when the SPCSA contacts me I will be back in touch. Okay? Yours, Josh

On Wed, Jun 1, 2016 at 11:26 PM, Emily Reese <[mlereese@gmail.com](mailto:mlereese@gmail.com)> wrote:

Mr. Kern,

I am writing to touch base with you and ask if you feel comfortable conversing with me. I am a new and very pragmatic/independent Board member for Silver State. I want to make the best possible decision for our school, and I want to feel informed when weighing in regarding the SPCSA's decision of Receiver. My understanding is that you have applied, and you certainly are not needing my approval personally; I want to be able to speak with as much understanding as possible when making decisions.

If you don't feel that it is out of turn or inappropriate, could you spare a five minute phone call? If not, it is fine. I am gathering information from your website and from articles about Quest (which are not related to Silver State). Thought I would check with you, which seems more appropriate.

I want Silver State to succeed. Again, it is not my intent to interview you for a job. I like to be as informed as possible, which is always my goal.

Here is my phone number. [775-691-6127](tel:775-691-6127)

If you decline it is fine. Let me know your thoughts.

Emily Reese

## Jenny E. Sparks

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**From:** Cassandra Mattice <cmattice@whldesign.com>  
**Sent:** Thursday, June 23, 2016 12:22 PM  
**To:** mmackedon@oasisacademyfallon.us; kconaboy@mcdonaldcarano.com; noraluna5@hotmail.com; rsmccord@gmail.com; briansmom99@yahoo.com; marc@insidestylehome.com; Patrick Gavin; adamj42@gmail.com  
**Subject:** Quest Academy

Good Morning Authority Members,

I am writing you today as a now former member of the Quest Academy family. I saw that the receiver is reporting to you at tomorrow's meeting and since I am unable to attend tomorrow's meeting due to work obligations I thought I would write you my thoughts on Quest since I think it's important for you to know the impact Quest has had on my family. I was one of the parent's who spoke out at the Authority meeting back in February. My daughter was a sixth grader in her first year at Quest and my sister was a 10th grader in her second year at Quest.

I thought Roberson was a great campus. While attending the campus, my sister went from having a third grade reading level to being above grade level. Her math level also improved. The site administrator and staff were all wonderful. It's a shame that the campus had to close down but I understand the factors that led to the closure.

I know receivership is new to the authority so I thought I would let you know my thoughts on our experience. I was really unhappy with Mr. Kern's lack of communication. At the authority meeting back in February the receiver promised you he would improve his communication after a parent brought up his lack of communication. Unfortunately, it never improved. He sent the letter about Roberson's possible closure as directed by the Charter Authority and that was the last we heard from him all year. At his board meeting on May 20, we confronted him again about his lack of communication. This never happened though. He promised to let us know how the meeting on 5/23 with Steve Ross went regarding the Special Use permit and that communication never happened. He also promised to let us know what the decision for Roberson would be by 05/27. That date came and went without any communication. We did not find out until last week. I urge you to possibly set up guidelines for parent communications in the future when a school ends up under receivership so that no one else has to go through this.

I had many problems with the Torrey Pines campus which led to my decision to move my daughter to another charter school for next year. All the problems came down to a poor administration with a lack of leadership. I also must add that from a design/planning stand point I don't see the Torrey Pines campus ever being a suitable location for a school with 700+ students. Right now it's very unsafe with a parking lot throughout the campus. If the build out is ever completed and built to the proposed plan, it would drastically cut down on the parking lot since most of it would be replaced with green space but then there will end up being a big traffic issue since you are taking away a big part of the drop off and pick up route.

I am also unhappy with the fact that instead of improving the problems and being open and honest about the current financial situation Quest's administration is doing whatever they can to hide it from parents. At a meeting last night to amend the charter, it was said that the leases for Torrey Pines and Bridger are still in renegotiation over 7 months later and that rent is still not being paid. They said they don't want to inform parents of this though because they don't want to jeopardize enrollment. I think it's really unfair to hide a situation like this, which may lead them to not having a campus and leaving parents scrambling to find a new school at the last minute. The Bridger campus was listed for sale by the property owner back in April. I discovered this right away from a commercial real estate agent I know, who had been emailed the listing. I forwarded the listing to Mr. Kern right away, because I knew that campus was subleased so I wanted to make sure he was aware. Over a month later at the board meeting held on 5/20, Mr. Kern stated that even though he was aware of the owner listing the Bridger property, he said he had not tried reaching out to the property owner to see what that would mean for Quest.

This year I've done a lot of research on Quest's past and I sincerely hope that if you allow Quest to continue on that you require them to have a management company take over. It's frustrating as a parent to see all that's happened ever since

they discontinued their contract with their previous management company. It's also concerning to me to see current staff members who were tied to the 2013 scandal still employed at the school.

Thanks for taking the time to read this.

Sincerely,  
Cassandra Mattice

**W H L**

D E S I G N G R O U P

3351 South Highland Drive, Suite 204

Las Vegas, Nevada 89109

[CMattice@WHLDesign.com](mailto:CMattice@WHLDesign.com)

702-331-2808 T

702-331-2810 F

[WHLDesign.com](http://WHLDesign.com)

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